



KIRKWOOD MEADOWS
PUBLIC UTILITY DISTRICT
ANNUAL REPORT

JULY 1, 2020 – JUNE 30, 2021

P.O. Box 247, 33540 Loop Road

Kirkwood, California 95646

www.kmpud.com

TABLE OF CONTENTS

Letter from the President	2
District Operations	6
Financials	6
Water Operations	7
Wastewater Operations	8
Electric Operations	8
Propane Operations	10
Snow Removal Operations	11
Solid Waste Removal Operations	12
Kirkwood Volunteer Fire Department	12
Other District-Provided Services	14
Staffing	15
Additional Resources	15

November 2021

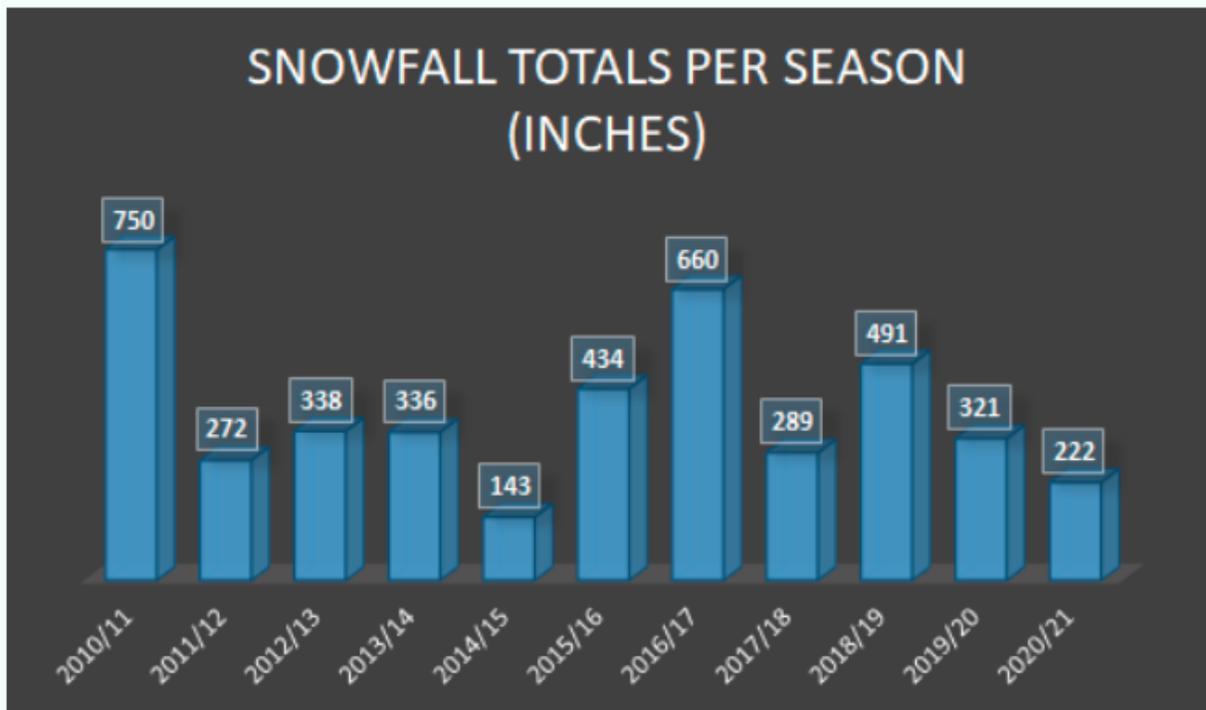
To Our Kirkwood Community:

The Kirkwood Meadows Public Utility District (District) is pleased to present the 2020-2021 Annual Report, a synopsis of the year just passed and important issues the District will be focusing on moving forward. The District operates on a fiscal year basis, and the report covers the period of July 1, 2020 through June 30, 2021.

As this letter is written, the Caldor fire and all the work that our and other firefighters did to keep the fire out of Kirkwood are still fresh in our minds. The fire will be an important part of next year's Annual Report.

For 2020-21, the District's audited financial results show total operating, investment and property tax revenues of \$9.65 million and total operating expenses (before interest expense) of \$7.8 million. After interest expenses and a one-time non-cash¹ charge related to changing medical insurance the District had a net loss of \$0.7 million. We reduced long-term debt by \$1.9 million and increased our cash balance by \$182,000.

The driving stories of the past year were lower than normal snowfall for the second consecutive year, the continuing COVID-19 pandemic and the need to address aging infrastructure. The winter produced well below-average snowfall (222 inches) as compared to the prior ten years.



Normally, low snowfall would cause lower than normal visitor numbers and influence Vail's operating decisions. These generally result in lower than expected electricity and water sales. In fact, overall revenue was lower than planned but not by as much as we feared when the

¹ A "non-cash" charge is an accounting change we need to take against our expenses so it affects our reporting but does not affect our cash position.

FY20-21 budget was adopted in July 2020. Kirkwood turned out to be a good place for people to “shelter in place” during many of the pandemic months. Remote work and school arrangements enabled people to be at their Kirkwood homes more than usual. Lower than planned commercial revenues (mostly the Resort) were partially offset by higher than planned residential revenues.

This past year the District focused on four efforts: continuing to improve the wastewater collection system and financing the renovation of our 40-year old Wastewater Treatment Plant; completing certain GPS measurements associated with snow removal; restructuring electric rates to align with our electric costs; and constructing the new playground.

The past two summers the District continued repairs and rehabilitation of critical manholes to attempt to reduce the inflow and infiltration ('I & I') of storm water and groundwater into the wastewater system, which contributes to the cost of operating the system. Smoke tests on the collection system continued (in order to find leaks) and a segment of line was replaced.

We have successfully lined up bridge financing for renovating the Wastewater Treatment Plant. This financing will provide up to \$7.4 million at an annual interest rate of about 1%. We also submitted an application for long-term low interest financing with the Rural Utilities Service (RUS) and have high confidence that RUS will replace the bridge financing once the Treatment Plant project is completed. The project will replace or renovate the majority of the Plant's key components. This project will occur over a 3 to 4 year period.

We continued GPS measurements during snow removal activities this past winter and after four years we are confident about cost allocations to HOAs, contract driveways, and KMPUD. GPS measurements will continue for HOAs only, to continue to improve annual averages and to refine certain HOA boundaries. Eliminating these measurements for contract driveways will save significant staff time and cost. GPS will continue to be used to notify customers when their driveways have been plowed. If you haven't done so already, we highly recommend you sign up at www.kmpud.com/register as an account holder in order to receive these notifications, as well as access your monthly billing statements and current meter information, receive emergency notifications, newsletters and agendas, set snow removal residency notifications, and be part of and access the Kirkwood Directory.

After much discussion and several public hearings, we restructured our electric rates so that our fixed (base rate) revenue more closely matches our fixed costs, and our variable (usage rate) revenue more closely matches our variable costs. The new structure includes the purchase of sufficient Renewable Energy Credits (RECs) so that our electricity is 100% renewable. The new structure was a significant change that included many perspectives on what the rate structure should accomplish. Primarily, we are now confident that we can meet our electric loan requirements even if the current drought continues or other events such as the pandemic or recent wildfire disrupt normal Kirkwood activities. The result also addresses many of the sometimes-competing priorities expressed by the community. Some additional work to address other concerns expressed by members of the community will continue this year. You can read a summary of this rate setting process [here](#).²

² <https://www.kmpud.com/meeting/board-of-directors-meeting-and-public-hearing-2/>

With the help of generous donations from the community, including donated labor from several of our community's contractors, we were able to complete construction of the new Playground on July 4. The work includes accessibility improvements and a number of new pieces of playground equipment.



In addition to these four major efforts, the District addressed other important work. In cooperation with the Forest Service and PG&E, we continued the annual survey of trees along our Out Valley 34.5 kV electrical line, thinning out any trees that appear damaged or diseased. Once again, the District experienced no power outages during lift operations, for the seventh year in a row. Kirkwood is the only resort in California with 100% backup in the event of a power failure on the grid.

Solid Waste services were unexpectedly high, due to the higher than normal level of residential use of dumpsters. The District increased solid waste rates to cover these expenses, and expect a better financial result in 2021-22.

The Board and Committees initiated discussions about the future of propane in Kirkwood. The new electric rate structure will make it economically practical to begin to shift away from propane for heating as well as enabling more affordable electric vehicle (EV) charging. These discussions are continuing this year.

The District relies on five Standing Committees established by the Board of Directors (Finance, Operations, Planning, Communications, and Personnel) to help guide its operations and make strategic recommendations. Community participation and input is a vital component to the performance and results achieved by the District's Committees, and we are actively seeking Kirkwood residents, landowners, and ratepayers to provide perspective and expertise otherwise not readily available to the Board. The District encourages your participation. More information on the Standing Committees can be found at www.kmpud.com/about/committees/.

In summary, the District had a sound financial and operational year. Each year brings new challenges to address, but the Board believes the District is on a solid and well-considered path to continue to provide reliable and environmentally sound services to the Kirkwood community. One of our primary challenges—to improve the affordability of services—remains difficult to achieve in the face of stagnant customer growth and aging District infrastructure. The Board is

committed to this effort and continues to investigate strategies, especially reducing our debt, to reduce ratepayer costs while ensuring safe and reliable services for our community.

Below is greater detail regarding some of the subjects touched on above, and other topics, as well. Please do not hesitate to contact the Board or General Manager for further details.

The Board's December meeting will end my 12-year tenure on the Board of Directors. It has been an enormously rewarding experience. I am grateful to our community for giving me these years on the Board, to our Staff for their wonderful work, to our community committee members who have made so many contributions, and to my colleagues on the Board for openly sharing insights, perspectives and wisdom. Thank you all.

Sincerely,

A handwritten signature in black ink, appearing to read "Eric Richert". The signature is written in a cursive, flowing style.

Eric Richert
President

Kirkwood Meadows Public Utility District Board of Directors

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DISTRICT OPERATIONS

The Kirkwood Meadows Public Utility District (District) was formed in June 1985 as a public municipal corporation under the California Public Utilities Code, after detachment from the El Dorado Irrigation District. The District serves 248 single family homes and 475 multifamily residential units, in addition to commercial facilities owned and operated by the ski resort and others. The 2003 Kirkwood Specific Plan allows for a total of 1,413 residential units at build out.

Since the purchase of Mountain Utilities in 2011, the District provides the following services to the community and commercial enterprises in Kirkwood:

- Electric
- Propane
- Water
- Wastewater
- Snow Removal
- Solid Waste Removal
- Fire Protection
- Employee Housing
- Cable Television Administration
- Parks and Recreation Services

FINANCIALS³

In fiscal year ending (FYE) 2021 our operating, property tax and investment revenues totaled \$9,649,359. Operating expenses totaled \$7,799,790. Interest, retirement related costs and other expenses totaled \$2,566,987. Net loss was \$717,418. We should note here that the net loss includes a number of non-cash expenses. Our total unrestricted cash increased over the year by about \$182,000 to a total of \$3,805,940. Accumulation of cash allows us to absorb unexpected costs; fund some of our capital needs without borrowing; and pay off debt as it comes due. This past year, we were able to pay off the first of a number of loans from RUS, associated with the construction of the out-valley electric line.

The District's audited financial statements for FYE 2021 can be found at: <https://www.kmpud.com/wp-content/uploads/Kirkwood-Meadows-PUD-2021-Audit-Issued.pdf>

Property Taxes

³ Our auditor's classifications of certain operating revenues and expenses differ from how our monthly financial statements are presented. The numbers here more closely reflect our normal monthly format. The net results are the same as reported in the audit.

The District receives property tax revenue collected in Kirkwood from each of the Counties as follows: Alpine 20% of the base year (1985) and 20% of the growth, Amador 10% of the base year and 20% of the growth, and El Dorado 0% of the base year and 22.596% of growth. Property tax revenue is distributed by the Board to enterprise funds as required to make up for operating deficits. The Board's goal is to have all enterprise funds (Water, Wastewater, Electric and Propane) be primarily funded through service charges paid by customers, so that property taxes can be used to assure compliance with our RUS loan requirements, repay indebtedness for the WWTP rehabilitation, augment Kirkwood Volunteer Fire Department operations, and to help fund capital projects. Following is a breakdown of how these property taxes were allocated for the 2020-2021 fiscal year:

DEPARTMENT	PROPERTY TAX ALLOCATION
Water	\$2,146.45
Wastewater	\$275,000.00
Electric	\$300,000.00
Fire	\$163,119.31
Parks & Recreation	\$80,391.88
Employee Housing	\$73,550.25
Cable	\$0.00
TOTAL	\$894,207.89

WATER OPERATIONS

Description

The District's domestic water is supplied by four groundwater wells located throughout the Kirkwood Valley, with a combined capacity of 225 gallons per minute or 324,000 gallons per day. The system includes two storage tanks with a capacity of 950,000 gallons, and the distribution system consists of approximately five miles of pipelines ranging from six to ten inches in diameter.

Capital Improvements in FY 2020-21

Capital improvements for the Water Department included the routine replacement of some fire hydrants and completion of a system-wide water model.

Future Water Needs

Total water demand for the District varies from 12 to 15 million gallons per year at the current 50% build-out of the community, or approximately 700 equivalent dwelling units. The Services Capacity Analysis completed in 2014 predicts the District will have a deficit of 217,400 gallons per (peak) day at build out. The District will complete a hydrology study this year to determine whether a new well is needed, and identify potential locations for a new well.

WASTEWATER OPERATIONS

Description

The District's wastewater collection system consists of approximately 8.3 miles of 6-inch gravity-flow wastewater collection lines and approximately 3,600 feet of 8-inch force main sewer lines. Two lift stations transfer the wastewater to the Wastewater Treatment Plant (WWTP), which uses a Membrane Bioreactor (MBR) process to treat and then discharge the wastewater to effluent absorption beds. The MBR process is used to produce a discharge effluent of very high quality.

WWTP Components

Throughout the year, various components failed at the WWTP and required repair or replacement. The current plant is about 40 years old and much of the equipment has reached the end of its useful life.

Recognizing this, a Feasibility Study was completed in 2018 by Stantec Consulting Services Inc. to investigate alternatives for improvements to the existing District WWTP. A 2020 Preliminary Engineering Report analyzed and improved findings from the Feasibility Study and provide supplemental information as required by the United States Department of Agriculture (USDA) to qualify for funding assistance so that the District can make the necessary improvements to keep the WWTP in reliable operation and fully compliant with the State Regional Water Quality Control Board (SRWQCB) waste discharge requirements. The recommendations in this report were incorporated into the wastewater long-term capital plan.

Capital Improvements in FY 2020-2021

As recommended by the Report, in 2020 the District repaired the failing roof of the WWTP for approximately \$350,000. Additionally, during the year the District made repairs to numerous manholes. This has already reduced inflow and infiltration into the system. Similar repairs of manholes are scheduled over the next two years, along with investigation and repairs of collection lines. The District also purchased smoke testing equipment, which is used to reveal leaks, illicit connections, pipe breaks, and more in the collection system.

Future Wastewater Needs

The Capital Plan for 2021-2022 includes Phase 1 of the renovation of the WWTP, described above. In addition, work will continue on inflow and infiltration repairs to leaking manholes and collection mains.

ELECTRIC OPERATIONS

Distribution (In Valley)

Description

The Kirkwood In-Valley electric system was acquired from Mountain Utilities in 2011 and includes 170 transformers, six circuit routing switches, 37 underground electric vaults, approximately 11.5 miles of underground circuits, and 13 above ground line junction enclosures.

Capital Improvements

The District replaced some transformer grounding bushings, riser vaults, and two large transformers.

Future Needs

The Capital Plan for 2021-2022 includes installation of retaining walls to protect transformers and replacement of a residential transformer. .

Generation (Powerhouse)

Description

The District owns and operates a 5-megawatt standby Powerhouse for use when the Out- Valley electric line is down. There were two Out-Valley outages during the year. The Powerhouse is equipped with three 950-kilowatt CAT generators and five 430-kilowatt Volvo generators.

Capital Improvements

The District replaced the Ammonia Tank Gauge, Programmable Logic Controls, and Emission Monitoring Equipment at the Powerhouse.

Future Needs

The Capital Plan for 2021-2022 includes installation of security systems at the Powerhouse as required by the State regulators and upgrade of the diesel fuel tank manifold used to supply fuel to District back-up generators,

Transmission (Out-Valley)

Description

The District officially began providing its customers with power supplied from the Western electric grid on November 1, 2014 after completing construction of two substations, 25 miles of underground power line and over 3 miles of overhead line, connecting to PG&E facilities at Salt Springs Reservoir.

Most of the District's Out Valley power line is on United States Forest Service (USFS) Property and the District operates under a Special Use Permit. Approximately 7 miles of the underground portion of the line is in the Caltrans Highway 88 Right of Way and falls under an Encroachment Permit. The District performs routine inspections of the Out Valley power line, including invasive weed inspections, erosion control and needed tree removal.

Capital Improvements

The District continued to review and remove hazard trees along the Out Valley transmission lines.

Future Needs

The Capital Plan for 2021-2022 includes replacement of batteries at the KM Blue substation, which is part of the Out Valley project. Purchase of two snowmobiles is planned, to enable safe transport of staff and equipment to Substation Green (located above Salt Springs Reservoir) and along the 1.7 miles of overhead powerline, even in deep snow. However, supply chain issues may defer this purchase.

Electric Rates

In July 2021, the District considered and adopted a new electric rate structure to accomplish the following goals:

- Better balance our fixed income with our fixed expenses;
- Ensure fixed costs (debt) are equitably allocated across customers;
- Create a rate structure that makes electricity competitive by lowering the Usage Rate of electricity, while making it cost effective to consider using over other fuels;
- Consider changes to existing policy that reflect Federal, State, and local climate goals and requirements, as well as encourage conversion to cleaner electric energy;
- Exclusive of the 6% revenue increase required to offset property tax shifting, target revenue neutrality with the same estimated unit sales; and
- Minimize changes in annual costs for the majority of customers.

Additionally, the Board approved the District becoming the first utility in California to utilize 100% renewable energy through the purchase of Renewable Energy Credits (“RECS”). In 2025, the District will also be able to purchase 100% renewable energy at a potentially lower rate from Western Area Power Authority (“WAPA”).

PROPANE OPERATIONS

Description

The District’s propane assets include approximately 5 miles of underground distribution lines ranging in diameter from 2-6 inches and are located throughout the Kirkwood Valley. Propane assets include two storage tanks (one 20,000-gallon and one 30,000-gallon capacity), the underground piping and associated valves, propane meters and numerous other miscellaneous tools and equipment required to operate the Propane Enterprise and to transport propane to customers.

As residential use in Kirkwood increases, our storage tanks are close to or at capacity. The tanks, if full, currently provide 5 days of storage during the heaviest days of use in Kirkwood. An increasingly important target is 7 days of storage, to assure reliable propane supply during long closures of highway 88.

The District Board and Staff had preliminary discussions about whether or not to expand propane services to new subdivisions that may be developed in the future, and what scope of change from carbon-producing propane to renewable electricity is feasible. This discussion continues in the current year.

Meter Protection

After the two propane related home explosions and various other dangerous propane failures and leaks due to insufficient propane meter protection, the Board adopted Ordinance 21-10 which determined that every propane meter, regulator, and gas piping installed at or attached to any building or structure in the District shall be protected from physical damage by an appropriate snow and ice protection enclosure approved by the District. In consideration of delays due to COVID and the Caldor Fire, the District extended the deadlines for construction of adequate protection but kept the requirement for completion of indemnification agreements.

Capital Improvements

The District continued with its annual replacement of 10% of the propane meters and completed new piping on the bulk storage tanks to prevent distribution issues.

Future Needs

Future plans include continued meter replacement and construction of a roof over the vaporizer. More generally, the District will begin focused consideration on whether and how to stabilize or reduce demand for propane, both because of storage capacity and the cost of increasing capacity as well as to reduce CO2 that results from burning propane.

SNOW REMOVAL OPERATIONS

Description

The District has been performing Snow Removal services for various Homeowner Associations and private homeowners for the past 15 years. During the 2020-2021 winter season, the District removed snow for 22 Homeowner Associations and over 60 private homeowners.

During snow events, the District will typically commence services when conditions warrant, with the day crew starting at 4:00 AM and working an 8-hour to 12-hour shift depending on staffing and snowfall. During a major snow event, the District may operate a night shift to ensure it keeps up with the demand. Kirkwood can experience severe storms where the rate of snowfall exceeds the ability of District equipment and staff to remove it. During these extreme conditions Snow Removal Operators will implement emergency plowing and use all available equipment and staff to help clear the roadways to maintain at least one lane width of emergency access. After roads are clear staff will begin to focus on clearing occupied residences and parking pads. During severe storm events it is imperative that you mark your vehicle with stakes as vehicles can become completely buried and invisible overnight. District staff wants you to enjoy your time in Kirkwood and makes every effort to clear snow from the roads, parking pads and driveways. Please remember that snow removal equipment is dangerous, and operators can't always see you, your children, your pets, or your cars, so please do not approach the equipment or block operators with your vehicles.

Capital Improvements

The District reconditioned three trackless units to avoid the need for replacement and to prolong their useful lives.

Future Needs

Trackless machines will continue to be reconditioned or replaced as needed and are included in the current Capital Improvement budget.

SOLID WASTE OPERATIONS

Description

The District provides a central, well maintained Solid Waste Transfer Facility for the collection of solid waste, recyclables and hot ash, located adjacent to the Wastewater Treatment Plant at 40 Loop Road. Additionally, the District manages collection facility dumpsters at a variety of locations in Kirkwood's commercial zone. The ski resort manages its own solid waste collection service.

District staff inspect and maintain all collection facilities daily and coordinate weekly off-site hauling operations with ACES Waste Services (ACES). The District takes an aggressive approach to solid waste management by ensuring that only full dumpsters are emptied, and that the dumpsters are protected from bears and other wildlife by locking them and providing wildlife clips for customers. During snow season, District staff ensures customer access to dumpsters by removing snow from in front of and on top of their access lids.

Capital Improvements

Video cameras were installed at the transfer station to capture "poachers" and people disposing of disallowed items, which increases the cost for all District customers.

Future Needs

The Board began discussions about whether to make Solid Waste a mandatory service that includes the ski resort. ACES notified the District that in order to continue providing services in Kirkwood, the service would need to include the Resort. Discussion will continue this year.

KIRKWOOD VOLUNTEER FIRE DEPARTMENT

Description

Since 1972, the Kirkwood Volunteer Fire Department (KVFD) has provided life safety services to the Kirkwood community and its visitors, responding to medical calls, structural and wildland fires, search and rescue, hazardous materials spills and vehicle accidents in Kirkwood, as well as providing mutual aid in the areas along SR 88 east to Carson Pass and west to Silver Lake. The KVFD also works in partnership with the Eastern Alpine Fire District and Amador Fire Protection District, and many other agencies to promote fuel reduction and fire safety efforts.

The KVFD is a 501(c)3 nonprofit public benefit corporation and participates in several community fundraising events during the year. The largest annual fundraiser that benefits the fire department is the Kirkwood Summer Festival. The Kirkwood Summer Festival, held over the fourth of July weekend, is the Fire Department's signature event that draws homeowners and visitors alike to enjoy an afternoon of wine and beer tasting, fine food, live music, and a very popular and successful silent auction organized by community members.

In 2020 and 2021, due to COVID 19 health concerns, the Kirkwood Summer Festival changed into an online virtual event with a very successful silent auction. The money raised from the Virtual Summer Festival in 2020 enabled the fire department to purchase a used Type 6 Fire truck Engine. This truck became very beneficial during the recent Caldor Fire that threatened the Kirkwood Community. The 2021 Virtual Silent festival and auction raised \$123,456, through the amazing efforts of community volunteers and generous donors. These funds will be used towards the purchase of a new Type 2 fire truck.

Operations

The Fire Department's volunteers report to the Chief, with an established command structure. The KVFD Chief, with the assistance of one Captain, train and direct volunteer members in all fire department and Emergency Medical Service (EMS) activities. During this report period, there were 12 active volunteer firefighters, with various firefighting and EMS skills who responded to 97 emergency calls.

KVFD members are trained by the Fire Chief and Captains on essential firefighting and EMS operations. This training is conducted weekly and includes specialty training with outside instructors. More comprehensive, skilled training is also received at times with the support of Eastern Alpine County and Lake Valley Fire Protection District. Volunteers are also encouraged to seek additional formal training for Structure Firefighting, Wildland Firefighting and EMS that is offered nearby at Lake Tahoe Community College.

Automatic and Mutual Aid (emergency response from other nearby fire departments) is available from fire agencies and emergency medical service providers (EMS) surrounding the Kirkwood area. Because Kirkwood is in three counties, the resource capabilities of these responding agencies vary. Typically, Automatic or Mutual Aid responses from these agencies will include a Chief Officer, a Type 1 fire apparatus and an advanced life support (ALS) ambulance.

In the Alpine County portion of Kirkwood the agencies that respond are, Eastern Alpine County Fire Department, Lake Valley Fire District, California Department of Forestry and Fire Protection (Cal Fire) and the United States Forestry Service.

In the Amador County areas within Kirkwood the agencies that respond are Amador Fire Protection District, Cal Fire and the United States Forestry Service.

Lake Valley Fire Protection District and Eastern Alpine County Fire Department are the primary automatic aid partners for structure fires in Alpine County.

USFS and Cal Fire increase their staffing levels during the summer months. Also, for all mutual aid responses, response times can be delayed significantly due to road closures in the winter, chain control requirements on the highway, and availability of resources due to other emergency activities.

The Fire Department's existing apparatus consists of two Type 1 pumpers (E-93 and E-193), both capable of delivering 1,250 gallons per minute of water, and one Type 6 wildland fire truck. E-93 is the front-line apparatus and is now 14 years old and remains in very good condition. E-193 is the reserve apparatus and is now 35 years old and still in fair condition. The Type 6 is 4 years old and in excellent condition. KVFD also has one 22 years old utility type vehicle that it shares with other District departments daily. This vehicle is in fair condition.

Capital Improvements

The 2022-2026 Capital Plan calls for the purchase of a Type 1 engine/pumper. Other capital improvements include hose replacement, personal protective equipment, extrication equipment and fire apparatus ladder replacement.

Future Needs

Additional funding is needed to support future community defensible space programs and other fuel reduction programs as determined by the Board, and replacement of the existing utility vehicle with a pickup style vehicle.

OTHER SERVICES PROVIDED BY THE DISTRICT

In addition to supplying Water, Wastewater, Electric, Propane, Snow Removal, Solid Waste, and Fire Protection services, the District provides four lesser-known services:

Cable Television Administration

In accordance with the Digital Infrastructure and Video Competition Act of 2007 (DIVCA), the District is authorized to collect a state franchise fee from Volcano Vision in the amount of 5% of its gross revenues that are derived from the operation and exercise of its franchise within the District's service area. These funds are used to support the Public Television Station, Channel 19. The District is also tasked to monitor the reception quality and customer service support provided by Volcano Vision.

Parks and Recreation Services

A small portion of property tax receipts is allocated to maintain the playground as a community service.

The District qualified for an Office of Grants and Local Services ("OGALS") grant to fund new recreational facilities in the District. Based on a recommendation from community members, the District will build a picnic area near the meadow, on District property, that will include picnic tables, a disc-golf practice hole, corn-hole stations, and a bear proof trashcan. We anticipate that this new area will be ready for use by Fall 2022.

Employee Housing

The District provides an 8-unit building with 12 bedrooms known as Lava Rock Lodge to house employees critical to the 24/7 operations of the District.

More information on any of these services can be found at the District's website, www.kmpud.com.

STAFFING

Current Levels

The District has 16 full-time staff members and up to six seasonal employees depending on snowfall/business levels. The District is proud of its employee retention, and promotes a wellness initiative, ergonomics and other incentives and programs to help maintain a healthy working environment.

Training

In FYE 2021, all full-time employees participated sexual harassment prevention and CPR training. The Operations staff had additional training on snow removal hazards/safety and precautions for equipment. The Electrical Staff had additional training on electrical distribution and transmission safety training. All employees are encouraged to seek out training opportunities that will benefit both the District and promote personal growth.

ADDITIONAL RESOURCES:

For more information about the District, please refer to the following resources:

Audited Financials:

<https://www.kmpud.com/wp-content/uploads/Kirkwood-Meadows-PUD-2021-Audit-Issued.pdf>

5-Year Budget:

<https://www.kmpud.com/wp-content/uploads/Operating-Budget-FY-22-26-1.pdf>

Board and Committee Meeting Schedule:

<https://www.kmpud.com>

Consumer Confidence Report

<https://www.kmpud.com/wp-content/uploads/CCR-2020-Final-Draft.pdf>

On-line Signup for Utility Use Information:

<https://www.kmpud.com/register/>